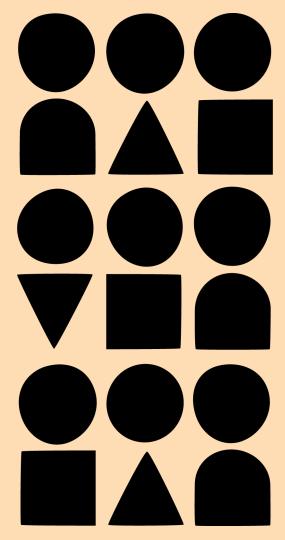




## Caring for the Carers.

The evidence that NHS staff need clinical support too.



The employee wellbeing and performance experts **goodshape.com** 

July 2022 Presented by: **Amanda Manser** 







### **The NHS People Plan**

Why are you here today?

Looking after our people.

New ways of working and delivering care.

Belonging in the NHS.

Growing for the future.







Interim NHS People Plan

,





### In summary, we will:

- Make the NHS the best place to work: We must make the NHS an employer of excellence – valuing, supporting, developing and investing in our people.
- Improve our leadership culture: Positive, compassionate and improvement focused leadership creates the culture that delivers better care. We need to improve our leadership culture nationally and locally.
- Prioritise urgent action on nursing shortages: There are shortages across a wide range of NHS staff groups, However, the most urgent challenge is the current shortage of nurses. We need to act now to address this.
- 4. Develop a workforce to deliver 21st century care: We will need to grow our overall workforce, but growth alone will not be enough. We need a transformed workforce with a more varied and richer skill mix, new types of roles and different ways of working, ready to exploit the opportunities offered by technology and scientific innovation to transform care and release more time for care.
- Develop a new operating model for workforce: We need to continue to work collaboratively and to be clear what needs to be done locally, regionally and nationally, with more people planning activities undertaken by local integrated care systems (ICSs).
- 6. Take immediate action in 2019/20 while we develop a full five-year plan: We can and must take action immediately, which is why we have set out a focused set of actions for the year ahead while we continue our collaborative work to develop a costed five-year People Plan later this year.









# The staffing crisis is a burning platform for the NHS.



## The state of integrated care systems 2021/22

"... system leaders feel the biggest obstacle preventing further progress is **national** workforce shortages. This was given as the top priority by 3 in 4 respondents."







## The staffing crisis is a burning platform for the NHS.

NHS

NHS Staff Survey (2021)

- 1 in 3 NHS staff in England are thinking about leaving.
- 23% will look to join a new organisation in the next year.
- 17% plan to leave as soon as they can.





### **The NHS People Plan**

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### At GoodShape, we believe:

# People who work in healthcare are arguably those who need wellbeing support the most.



### The good news is, we can help you:



Increase staff availability



Boost wellbeing and reduce risk



Minimise absence



Attract and retain talent



Save lives



### About me.

### **Amanda Manser**



**Director of Operations** 



Former Regional Director





### **About GoodShape.**



We're on a mission to positively transform the way organisations manage the wellbeing of their people.



We help employers care for their employees, with tools, systems and clinical expertise:



When your people thrive, your organisation excels...

- **1** Day 1 intervention and absence recording.
- Confidential clinical support and guidance, 24/7.
- Swift referrals to specialists, inc. EAPs and OH.
- Real-time reporting tools to aid resource planning.
- Trend analytics and industry benchmarking.

4

Improve employee engagement.

**Increase productivity.** 

\*

Attract and nurture talent.

Reduce risks to individuals and orgs.

1

Make smarter workforce decisions.



### **About GoodShape.**



The employee wellbeing and performance experts.

years' experience.

200+
leading UK organisations.

750K employee records.

23m days' unplanned

leave data.

16n data points.

**96%**data quality score:
Deloitte.

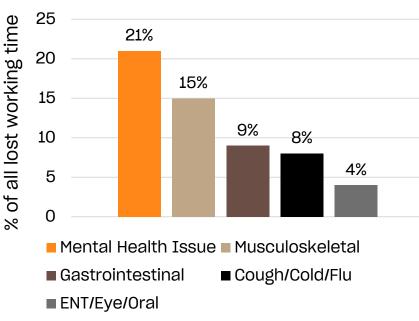


### Wellbeing in the NHS – a snapshot.

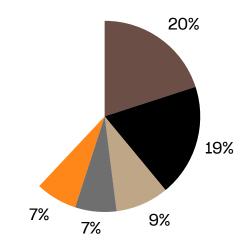
GOOD SHAPE

Pre-pandemic: 01.03.2018 - 29.02.2020

### Top 5 absence reasons (%)



### Absences started (%)







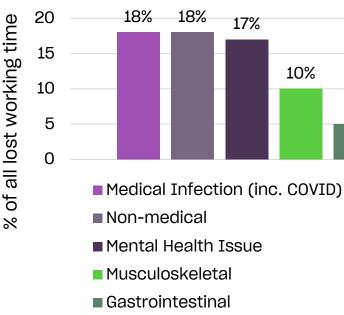
### Wellbeing in the NHS – a snapshot.

5%

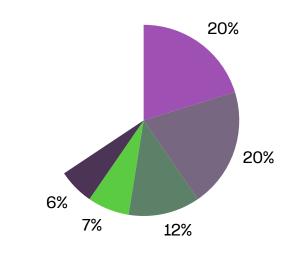
GOOD SHAPE

**During pandemic: 01.03.2020 - 28.02.2022** 

### Top 5 absence reasons (%)



### Absences started (%)



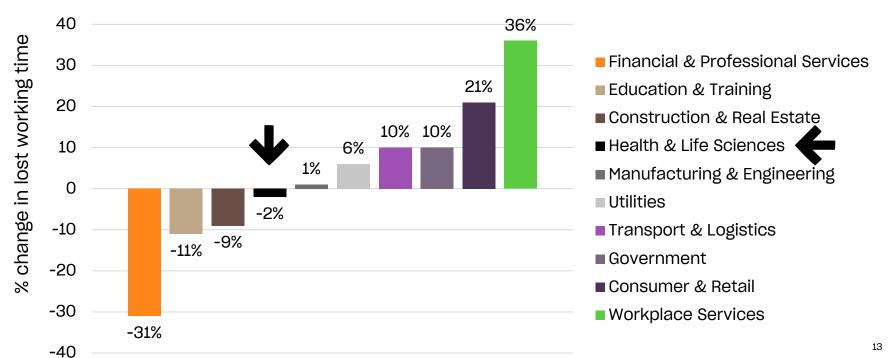




### Wellbeing in the NHS – a snapshot.



### Mental health-related lost working time by sector: pre-pandemic vs. during pandemic





### Why do NHS staff attend work when unwell?



55%

Came to work despite not feeling well enough to perform their duties.

47%

Felt unwell due to workrelated stress in last 12 months.

31%

Experienced musculoskeletal problems due to work.

25%

Felt pressured by managers to come to work.





### Why do NHS staff attend work when unwell?



- -Fear
- -Stress
- -Confidence
- -Stigma



"Guilt"

"... pressure from their manager, colleagues or themselves."

NHS
Health Education England







**More than** 

# 5 in 10

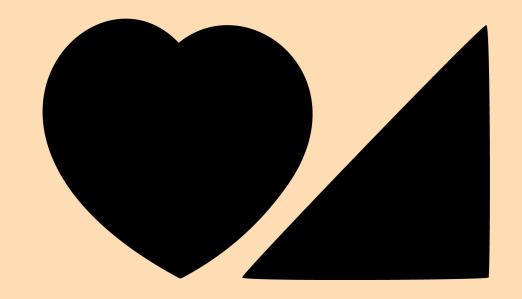
people who take 2 mental healthrelated absences from work will quit their job.





### **Good news:**

# You can make a difference!

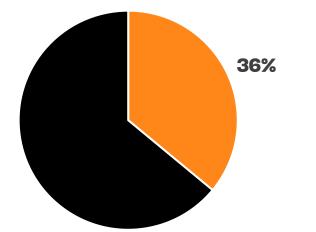






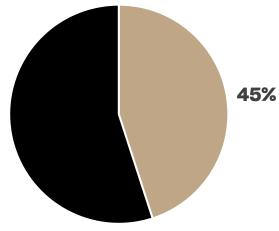
Reduction in average duration of absence: June 2021 - May 2022

#### All absence reasons.



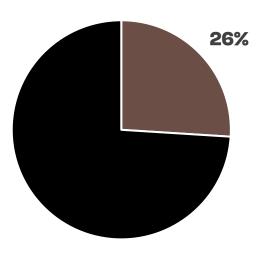
Trust 1 (Acute)

14,800 employees



**Trust 2 (Community Health)** 

6,400 employees



Trust 3 (Acute)

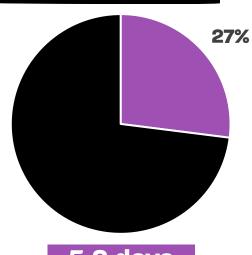
7,000 employees





Reduction in average duration of absence: June 2021 - May 2022

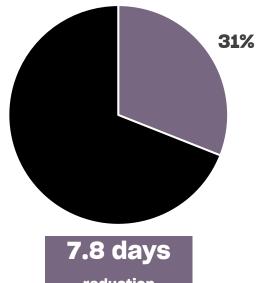
#### **Mental health issues.**



**5.8** days reduction

Trust 1 (Acute)

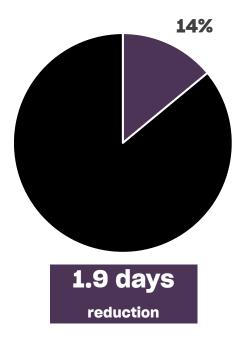
14,800 employees



reduction

**Trust 2 (Community Health)** 

6,400 employees



Trust 3 (Acute)

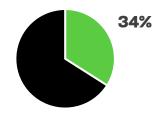
7,000 employees



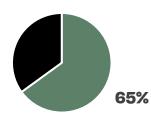


Reduction in average duration of absence: June 2021 – May 2022

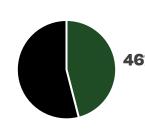
### Musculoskeletal.



3.3 days

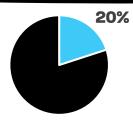


13.7 days

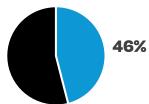


5.0 days

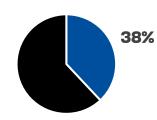
#### **Gastrointestinal.**



0.6 days



2.2 days reduction



1.5 days

Trust 1 (Acute)

**Trust 2 (Community Health)** 

6,400 employees

Trust 3 (Acute)

7,000 employees

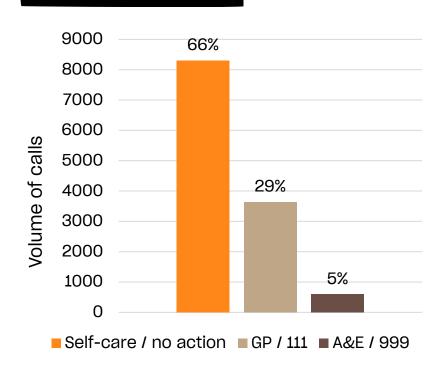
21



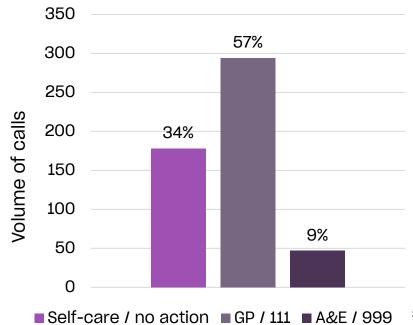


Clinical intervention actions: June 2021 – May 2022

#### All absence reasons.



### Mental health issues.







Increased chance of absence recurring without clinical intervention: June 2021 - May 2022

Al	l a	bs	en	ce
re	E	on	5.	



**Mental** health issues.

1.9x

1.8x

2.0x

Musculoskeletal.

3.4x

2.4x

2.8x

**Gastrointestinal** 

2.4x

2.4x

2.2x

Trust 1 (Acute)

14,800 employees

**Trust 2 (Community Health)** 

6,400 employees

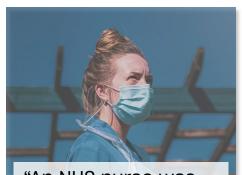
Trust 3 (Acute)

7,000 employees <sup>23</sup>





Feedback from NHS employees for our 24/7 nurse service.



"An NHS nurse was suffering from work-related mental health issues, and she was very tearful. She had settled down by the end of the call and stated that my support had been very helpful."



"An NHS ambulance service employee was going through an ordeal involving PTSD due to a tough job the night before at work. They thanked me for being helpful and empathetic whilst we spoke."



"My caller was really happy with the help and advice I had given him. He was confused about COVID guidelines and isolation periods. I gave him all the information I had and despite being a consultant, he still said I had been a massive help."





Feedback from NHS employees for our 24/7 nurse service.



"The caller said it was lovely to have been given alternative self-care advice rather than just medication, as she prefers to avoid taking medication but reported that most HCPs advise paracetamol. At the end of the call she said I had been so kind."



"Thank you for your advice – you explained everything beautifully and we need more people like you where we are, to be able to give us clear advice with everything going on at the moment!"



"You are so good at getting me to open up - are you specially trained in psychology? This is the first time I have spoken to anyone about the stress during COVID, I feel much better having shared this with you. Thank you for all the support numbers."





### The NHS People Plan

## Looking after our people.

- 24/7 access to impartial, professional medical advice.
- Early intervention access support before crisis point.
- Quicker referrals to specialist support e.g. OH, EAP, Physio.
- Minimise pressure on line managers at busy shift starts.
- Use data:
  - Identify the support your people really need.
  - Measure the effectiveness of your support initiatives.

# Growing for the future.

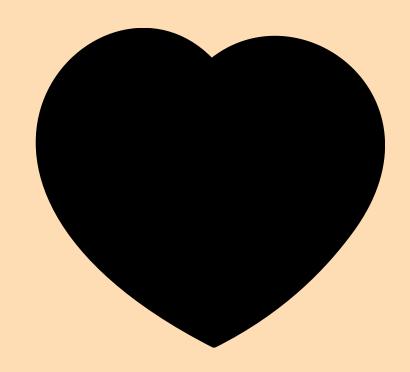
- Demonstrate that you're a responsible caring employer
  - 91% of HR and Management professionals say wellbeing initiatives are 'important to attracting and retaining talent.
- Engage better with your employees.
  - Most employee wellbeing services are accessed by less than 7% of a workforce. Our service exceeds 70% per annum.
- Increase staff availability minimise risk and cost of temp cover.





# Thank you for listening.

**Any questions?** 



The employee wellbeing and performance experts **goodshape.com**